

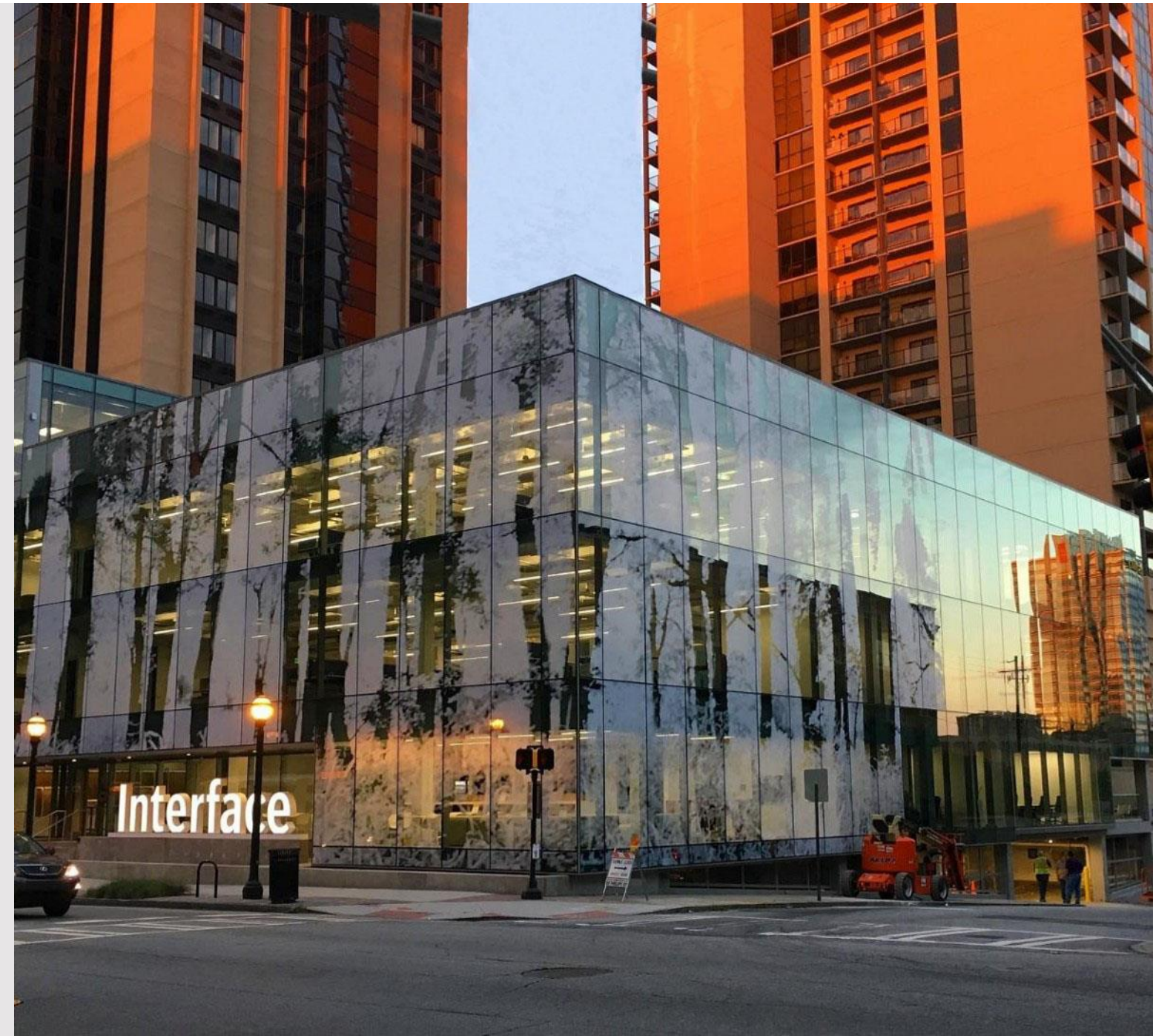
JON KHOO, REGIONAL SUSTAINABILITY MANAGER (UKIME & NORDICS)

Interface: Mission Zero to Climate Take back

Company Profile

Interface is a world-leading modular flooring company, with an integrated collection of carpet tiles and resilient flooring, including luxury vinyl tile (LVT) and nora[®] rubber flooring.

- Founded: 1973
- Headquarters: Atlanta, GA
- Global Presence: 140+ countries
- Publicly Traded: NASDAQ (TILE)
- Revenue: \$1.2 Billion
- Employees: 4,000+ globally
- Sustainability: Worldwide leader
- Design Innovator



Integrated Flooring | System

Carpet Tile

- High recycled content
- Biomimicry-inspired random design
- No glue installation (TacTiles™)
- Easily recycled (ReEntry™ program)

Luxury Vinyl Tile (LVT)

- Integrates with our carpet tile collections
 - No transition strips needed
 - Same sizes
- High acoustic value

nora® Rubber Flooring

- Made in Germany
- Innovative quick installation system, nTx
- Environmentally and health compatible
- Extremely hard-wearing and very durable
- Safety, comfort and designed for well-being



What are YOU
doing about
the
environment?



“There is no more strategic issue for a company, or any organization, than its ultimate purpose.

For those who think business exists to make a profit, I suggest they think again. Business makes a profit to exist. Surely it must exist for some higher, nobler purpose than that.”

Ray C. Anderson
Founder, Interface Inc.
(1934-2011)



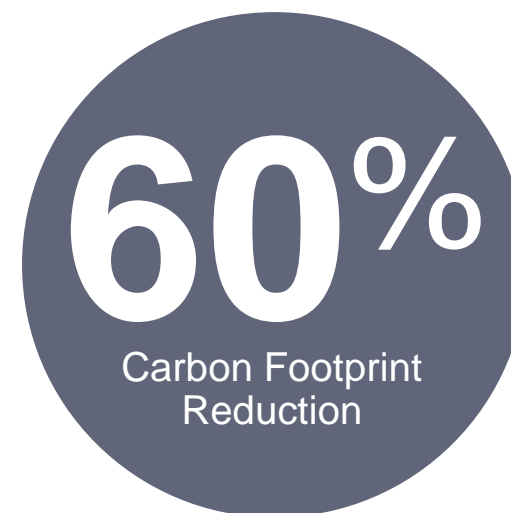
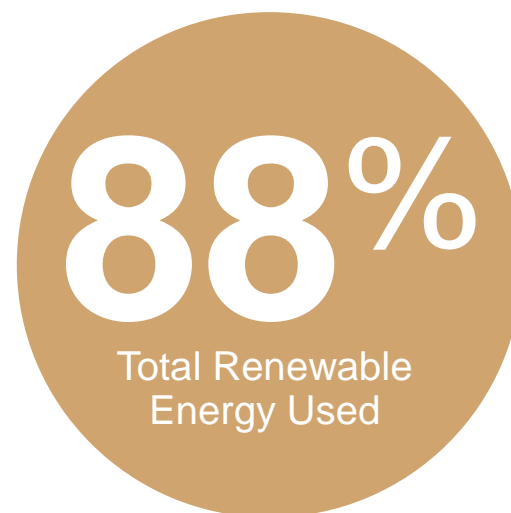
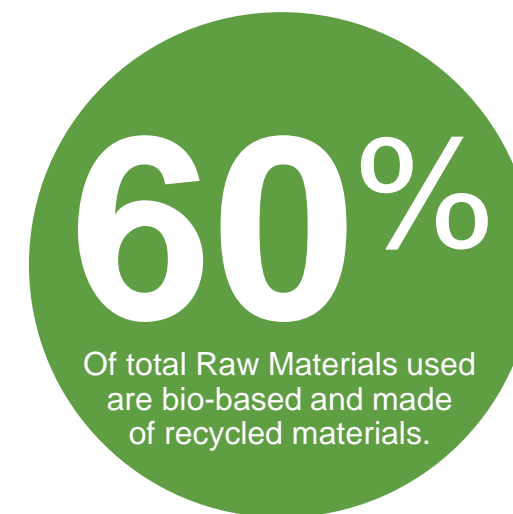
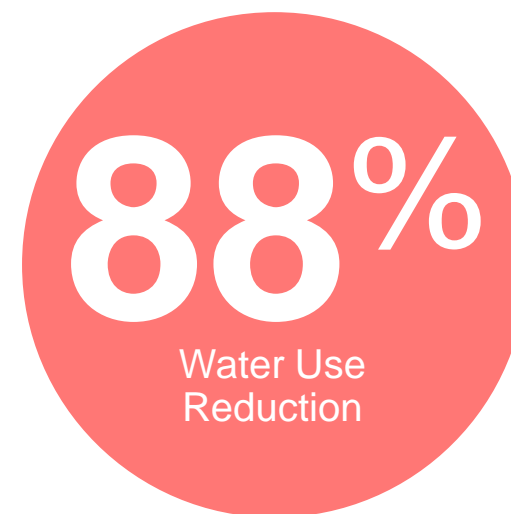
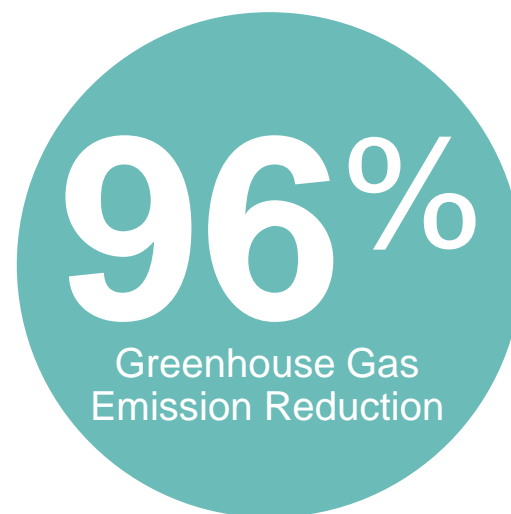
Mission Zero®. Our promise to eliminate any negative impact Interface may have on the environment by 2020.

Reducing Our Footprint | 2018 Global Progress

We track our sustainability progress and goals, including reducing our footprint, using our proprietary metrics system, EcoMetrics™.

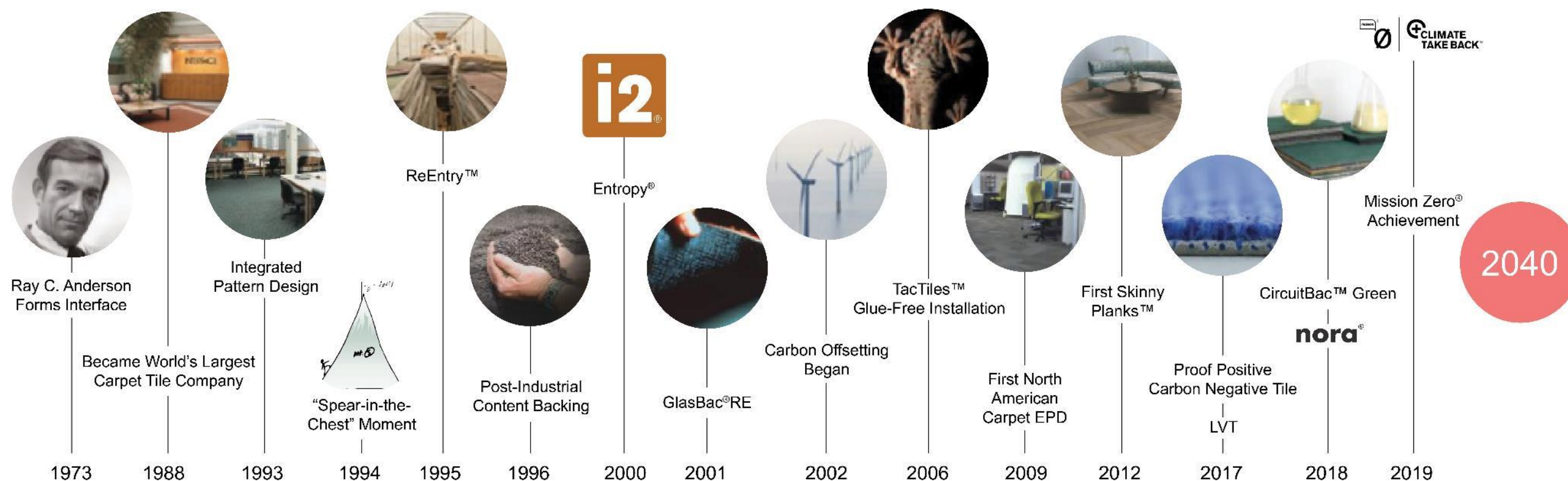
Since 1996, our company has made significant progress toward eliminating any negative impact on the environment.

Recognizing we can do more to evolve our business, we have pledged to become carbon negative by 2040.



How a “spear-in-the-chest” moment helped create a company with true heart and sparked a path for innovation.

KEY MOMENTS IN INTERFACE HISTORY

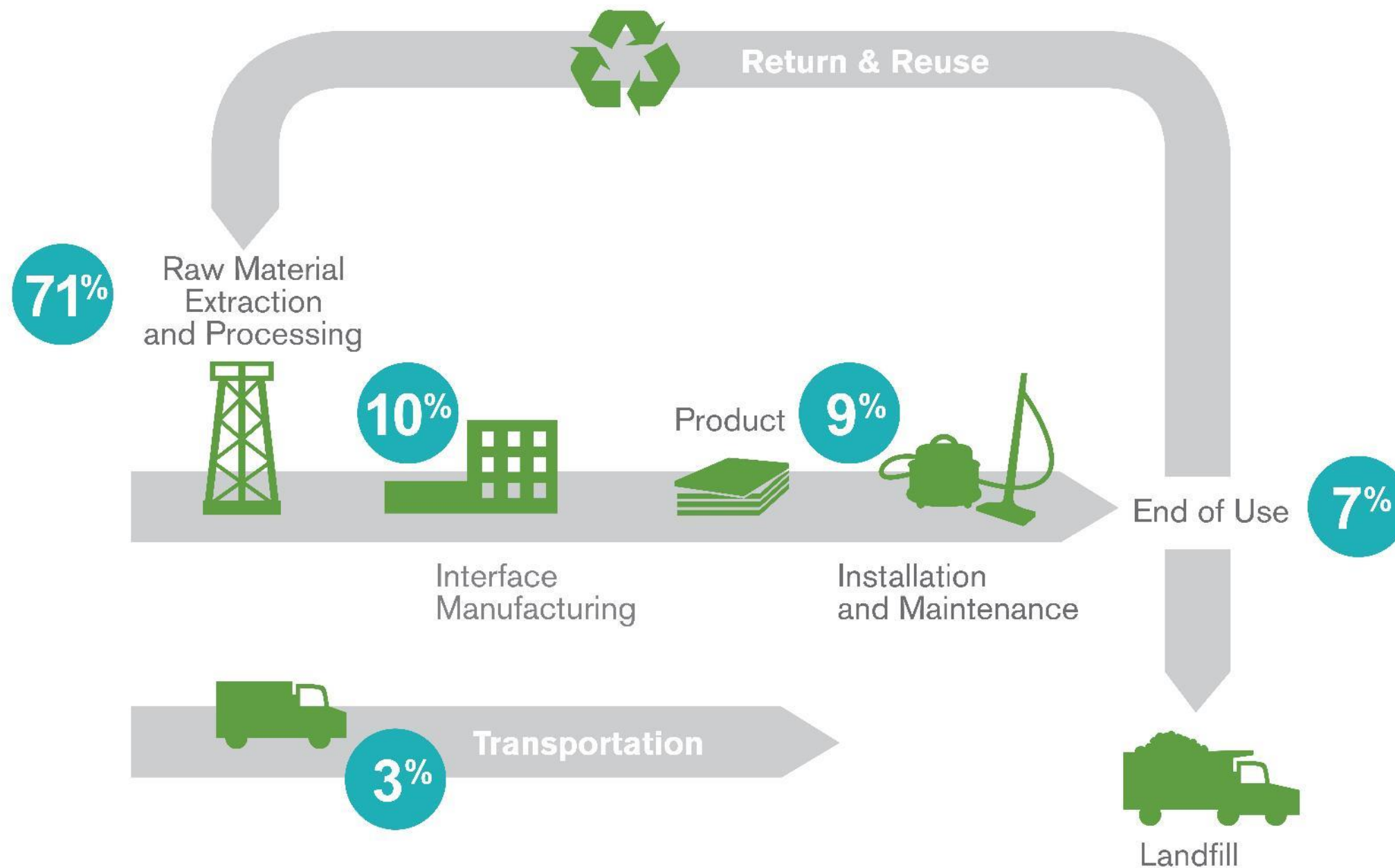


After having a “sustainability epiphany” in 1994, as he called it, Interface founder Ray C. Anderson steered Interface toward an ambitious goal: zero negative effects on the planet by 2020. At the time it was a goal no corporation had yet reached. Thanks to this daring vision, in 2019 Interface reached it.

Our commitment to sustainability and minimizing our impact on the environment has led to our most courageous and daring mission yet, Climate Take Back™. This entails running our business in a way that is restorative to the planet and creates a climate fit for life.

Eliminating Impacts | Where It Matters Most

GREENHOUSE GAS EMISSIONS ARE PREDOMINANTLY FROM RAW MATERIALS



2019 GLOBESCAN-SUSTAINABILITY SURVEY

In Good Company | Interface Maintains Top 4 Leadership Position

Survey Participants Were Asked:

“What specific companies do you think are leaders in integrating sustainability into their business strategy?”

1st

Unilever

2nd

patagonia®

3rd



4th

Interface®

5th



*Ranking Based on Total
Mentions, Unprompted*

Climate Take Back™ is our new mission and we want to share it with the world. We commit to running our business in a way that reverses global warming and creates a climate fit for life – and we call on others to do the same.

mission®

**CLIMATE
TAKE BACK™**

CLIMATE TAKE BACK™

LIVE ZERO

Aim for zero
negative impact on
the environment

LOVE CARBON

Stop seeing carbon as
the enemy, and start
using it as a resource

LEAD THE INDUSTRIAL RE-REVOLUTION

Transform industry
into a force for the
future we want

LET NATURE COOL

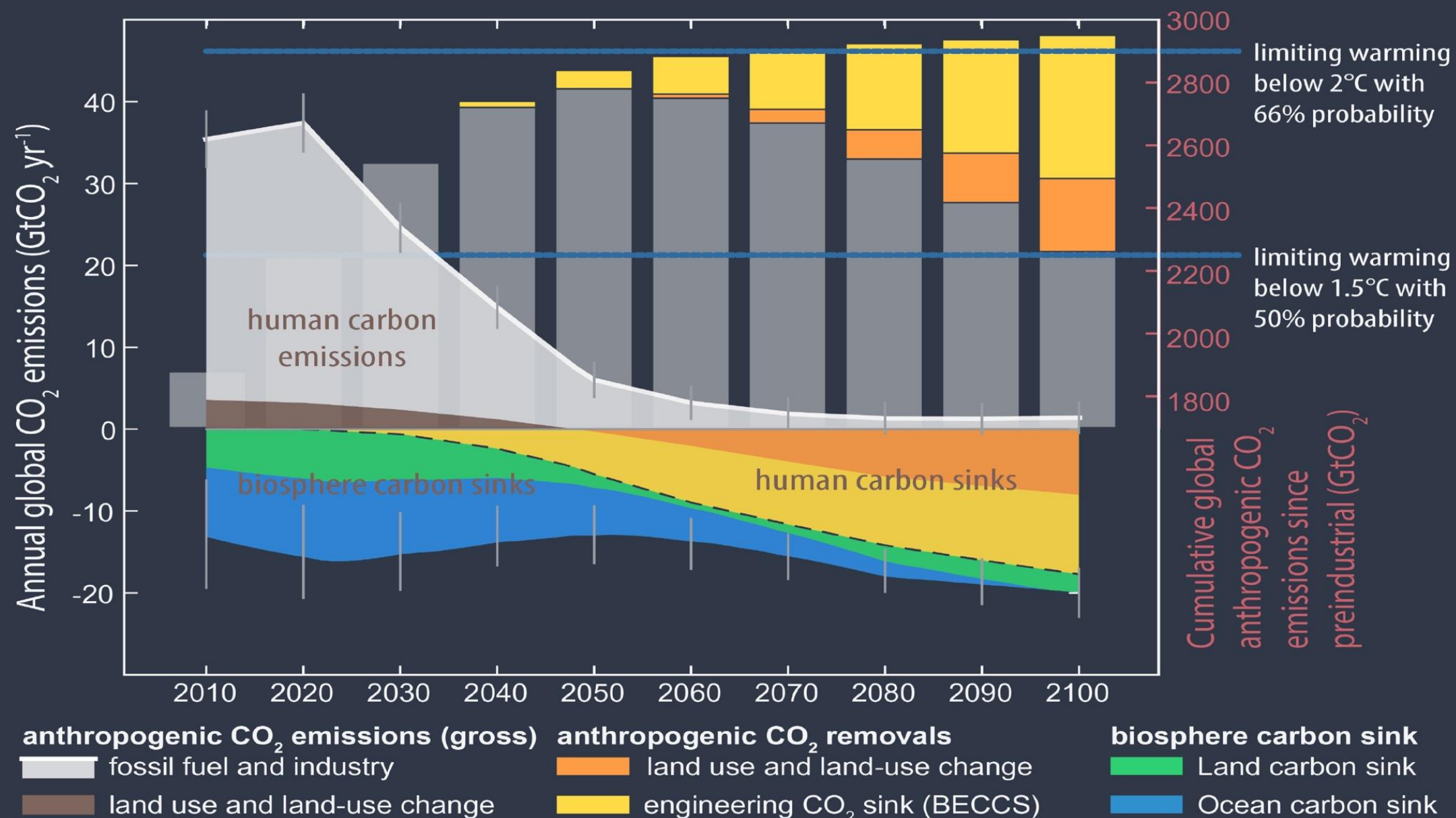
Support our
biosphere's ability to
regulate the climate



THE SCIENCE OF A CLIMATE FIT FOR LIFE

In early 2017 Professor Johan Rockström from the Stockholm Resilience Centre proposed a scientific model of how to reach safe climate limits.

DON'T PANIC! This looks complex, but it's actually a plan of action.



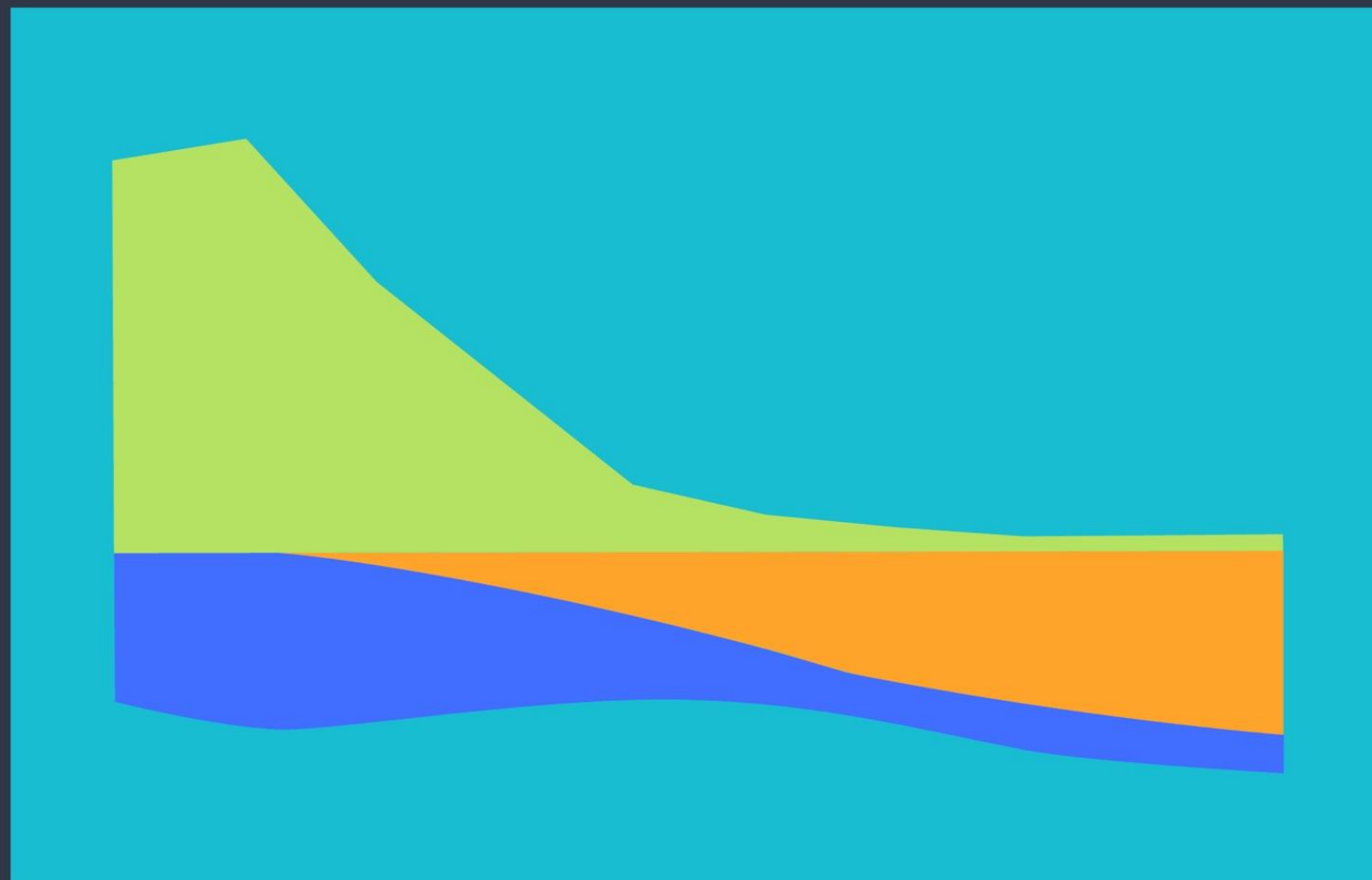


HOW TO TAKE BACK THE CLIMATE

Science tells us we need three elements for a climate fit for life, which can be translated into principles.

We've also added a fourth: Industrial Re-Revolution. Because all the other three changes will need new business systems to make them work.

**LIVE
ZERO**



**LEAD
THE INDUSTRIAL
RE-REVOLUTION**

**LOVE
CARBON**

**LET
NATURE COOL**

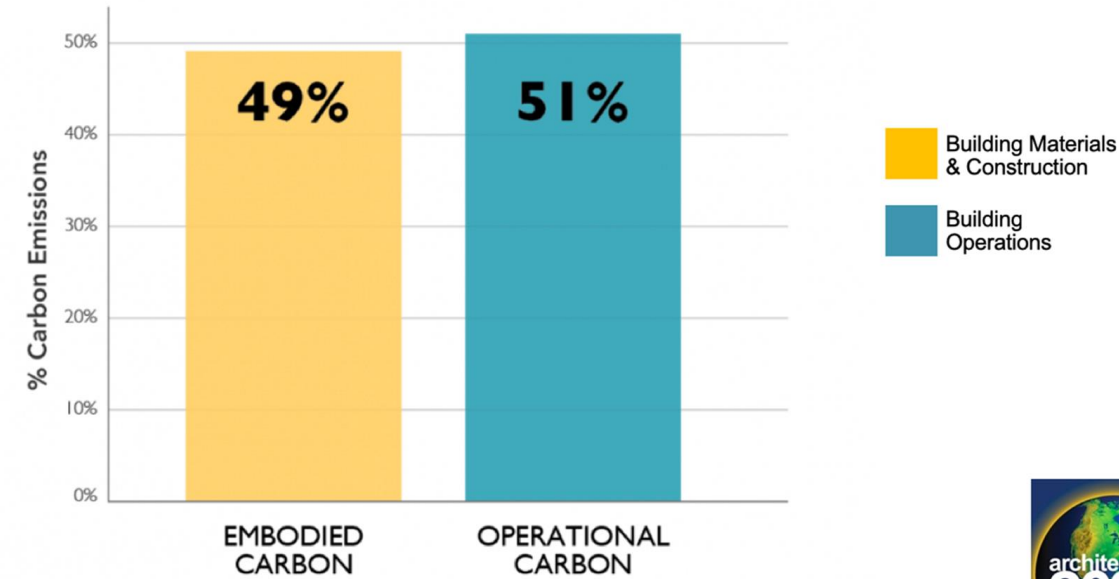
We are the first. Every product. **Carbon Neutral.** No extra cost.

Achieving our ambitious goal of reducing our entire product line's carbon footprint means we are now in a position to offset the balance at no extra cost to you.



MaterialsCAN

Total Carbon Emissions of Global New Construction
from 2020-2050
Business as Usual Projection



© 2018 2030, Inc. / Architecture 2030. All Rights Reserved. Data Sources: UN Environment Global Status Report 2017; EIA International Energy Outlook 2017



materialsCAN Carbon Action Network

SKANSKA

Interface®

Gensler

Armstrong® Inspiring Great Spaces®
CEILING & WALL SOLUTIONS

CertainTeed
SAINT-GOBAIN

USG
IT'S YOUR WORLD. BUILD IT.®

Kingspan®

SUPERIOR
ESSEX®

Proof Positive Carpet Tile | Negative Carbon Footprint

Interface has developed **Proof Positive**, a **first-of-its-kind carbon negative carpet tile**.

The prototype tile has a negative carbon footprint, which was achieved directly by design and manufacturing interventions, without the purchase of carbon offsets.

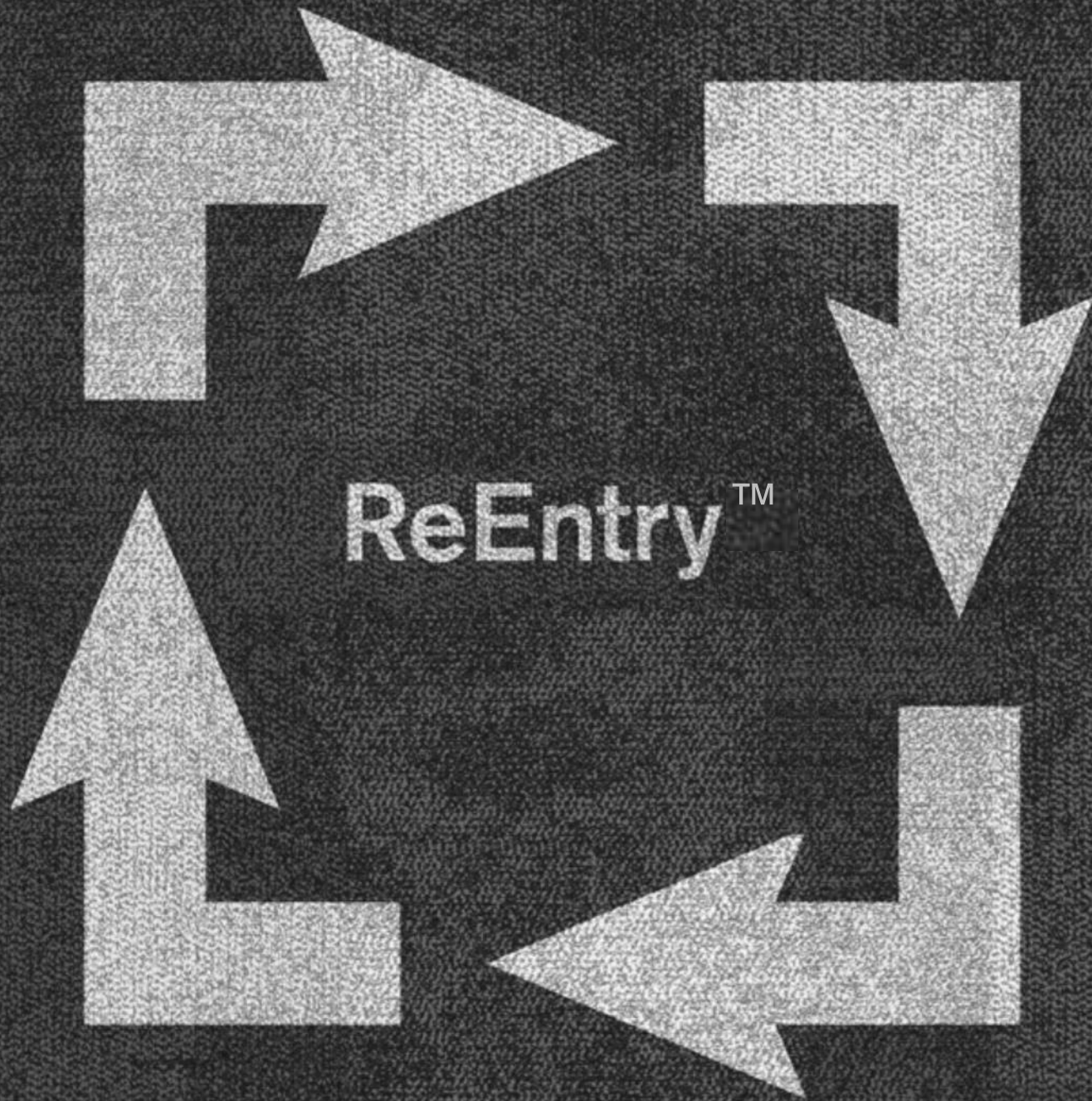
Interface has taken plant-derived carbon and converted it into a durable material that stores that carbon for at least a generation. At end of life, the materials in the tiles can be recycled through Interface's ReEntry™ carpet reclamation program and reused as feedstock for new carpet tiles, ensuring that the carbon stays in a closed technical loop, rather than being released into the atmosphere.

An average Interface carpet tile **EMITTED*** 7kg CO₂ per sq. meter.

Proof Positive **STORED** 2kg CO₂ per sq. meter.

*Carbon emissions from raw materials & manufacturing.





ReUse

Used as flooring again

RePurpose

Converting flooring to other products or services

ReCycle

Separating flooring into all component materials

ReCover

When absolutely necessary, we recover energy in a waste-to-energy facility

Net-Works™ | Making Waste Beautiful

Our Net-Works™ program gives communities access to a mainstream supply chain that transforms discarded fishing nets into nylon yarn for products, provides access to finance, and protects the local marine environment.

- 224 metric tons of discarded fishing nets collected
- We work with 40 local communities
- Over 64,000 people are benefitting from a cleaner and healthier environment



Net-Works™

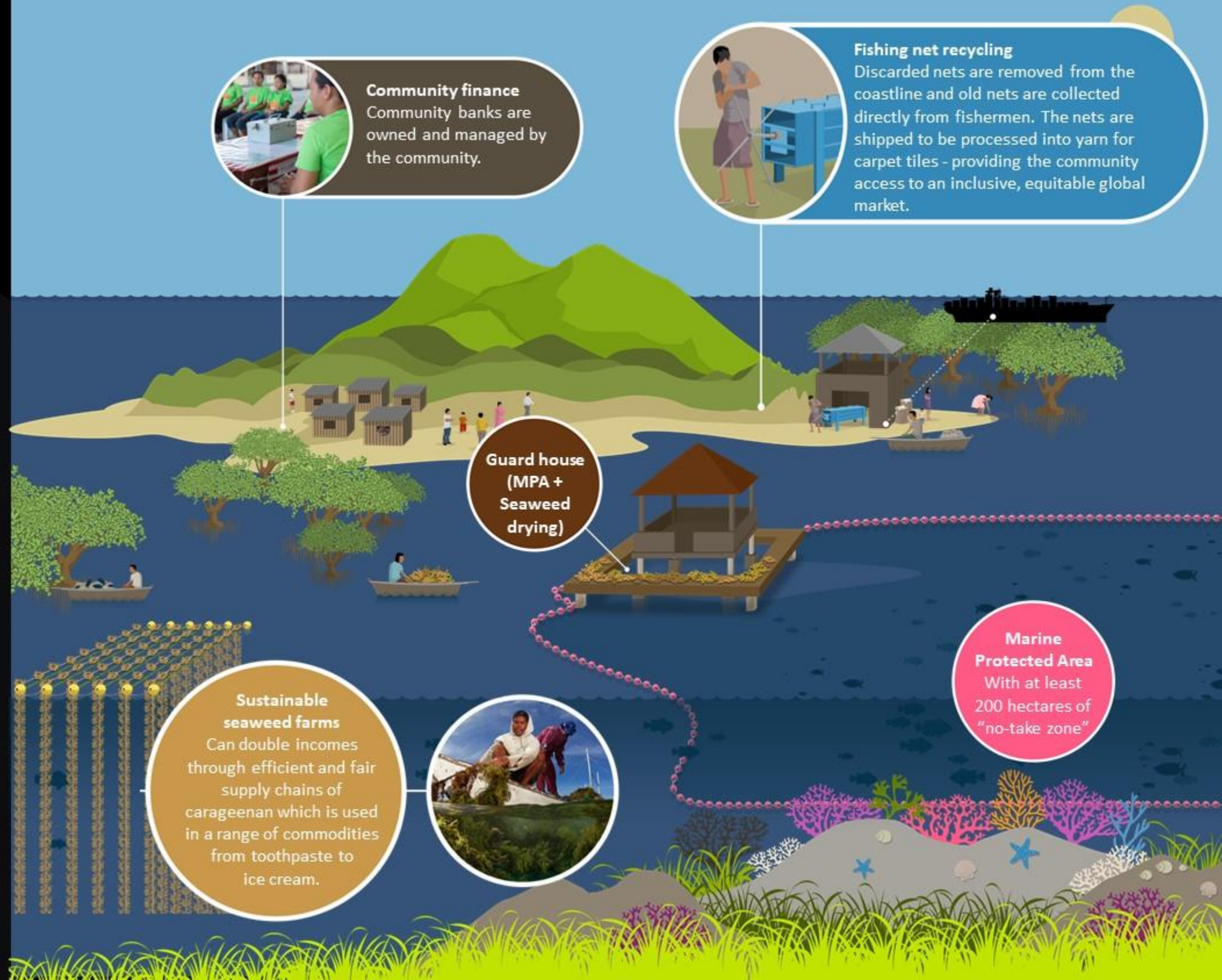
Interface®

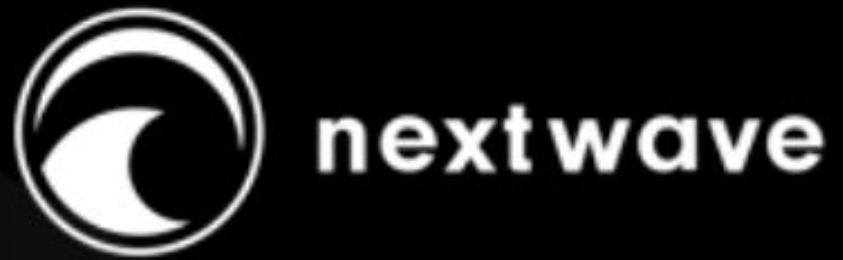
X

ZSL | LET'S WORK
FOR WILDLIFE

X

AQUAFIL 
synthetic fibres and polymers





Interface®

HermanMiller



bureau



TREK





Interface®

Interface®

ZSL | **LET'S WORK
FOR WILDLIFE**

AQUAFIL 
synthetic fibres and polymers





i-DEAS, FASHION, MUSIC, PEOPLE



i-D NO.356 OUR WORLD, OUR FUTURE

Interface®



Discussion





 @InterfaceInc

 @Interface

#ClimateTakeBack